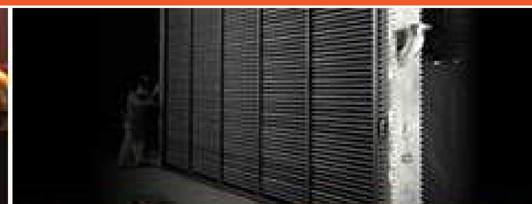
Ampco-Pittsburgh
Moving forward.

Producing Quality Products Since 1929 — Always Moving Forward!

Union Electric Steel
Forged and Cast Engineered Products



AEROFIN
Heat Transfer Products

BUFFALO
AIR HANDLING

Buffalopumps

Investor Presentation

Sidoti Conference
September 23, 2026

Disclaimer

Forward-Looking Statements – The Private Securities Litigation Reform Act of 1995 (the "Act") provides a safe harbor for forward-looking statements made by us or on behalf of Ampco-Pittsburgh Corporation and its subsidiaries (collectively, "we," "us," "our," or the "Corporation"). This presentation may include, but are not limited to, statements about operating performance, trends and events we expect or anticipate will occur in the future, statements about sales and production levels, timing of orders for our products, restructurings, the impact from pandemics and geopolitical conflicts, profitability and anticipated expenses, inflation, the global supply chain, the continued impact of tariffs, global trade conditions, the number and size of asbestos-related claims and sufficiency of asbestos-related insurance coverage, our ability to convert backlog to revenues in a timely manner, and cash outflows. All statements in this document other than statements of historical fact are statements that are, or could be, deemed "forward-looking statements" within the meaning of the Act and words such as "may," "will," "intend," "believe," "expect," "anticipate," "estimate," "project," "target," "goal," "forecast," and other terms of similar meaning that indicate future events and trends are also generally intended to identify forward-looking statements. Forward-looking statements speak only as of the date on which such statements are made, are not guarantees of future performance or expectations, and involve risks and uncertainties. For us, these risks and uncertainties include, but are not limited to: inability to maintain adequate liquidity to meet our operating cash flow requirements, debt service costs, net asbestos payments, and other financial obligations; cyclical demand for our products, economic downturns and insufficient demand for our products; excess global capacity in the steel industry; inability to successfully restructure our operations, complete internal reorganizations, scale our operations, and/or invest in operations that will yield optimal long-term value to our shareholders; inability to obtain necessary capital or financing on satisfactory terms to acquire capital expenditures that may be necessary to support our growth strategy; liability of our subsidiaries for claims alleging personal injury from exposure to asbestos-containing components historically used in certain products of our subsidiaries; limitations in availability of capital to fund our strategic plans or at acceptable interest rates; fluctuations in the value of the U.S. dollar and the functional (local) currency of our subsidiaries relative to other currencies; changes in the global economic environment, inflation, the ongoing impact of tariffs, elevated interest rates, recessions or prolonged periods of slow economic growth, global instability, consequences of pandemics, and actual and threatened geopolitical conflict; increases in commodity prices or insufficient hedging against increases in commodity prices, reductions in electricity and natural gas supply, or shortages of key production materials for us or our customers; inability to maintain compliance with the covenants, representations, or warranties of our various debt agreements; inoperability of certain equipment on which we rely; work stoppage or another industrial action on the part of any of our unions; changes in the existing regulatory environment; inability to satisfy the continued listing requirements of the New York Stock Exchange; failure to maintain an effective system of internal control; potential attacks on information technology infrastructure and other cyber-based business disruptions; and those discussed more fully elsewhere in Item 1A, Risk Factors, in Part I of the Corporation's latest Annual Report on Form 10-K and Part II of the latest Quarterly Report on Form 10-Q.

Additionally, as it relates to the insolvency proceedings of Union Electric Steel UK Limited ("UES-UK"), any forward-looking statements are subject to risks and uncertainties related to such proceedings, including but not limited to: the actions of the certain insolvency practitioners of FRP Advisory Trading Limited as administrators of UES-UK and the High Court of Justice, Business and Property Courts at Leeds; the interpretation and application of U.K. insolvency law; potential claims by creditors or other stakeholders; the ability to recover assets; the rights of purported secured creditors to satisfy their claims and reduce the Corporation's obligations to them; and the broader impact on the Corporation's condensed consolidated financial condition, results of operations, and strategic plans.

The Corporation cannot guarantee any future results, levels of activity, performance or achievements. In addition, there may be events in the future that we are not able to predict accurately or control which may cause actual results to differ materially from expectations expressed or implied by forward-looking statements. Except as required by applicable law, we assume no obligation, and disclaim any obligation, to update forward-looking statements whether as a result of new information, events or otherwise.

Disclaimer, cont'd

Industry Information - Unless otherwise indicated, information contained in this presentation concerning the Corporation's industry, competitive position and the markets in which it operates is based on information from independent and research organizations, other third-party sources and management estimates. Management estimates are derived from publicly available information released by independent industry analysts and other third-party sources, as well as data from the Corporation's internal research, and are based on assumptions made by the Corporation upon reviewing such data, and the Corporation's experience in, and knowledge of, such industry and markets, which the Corporation believes to be reasonable. In addition, projections, assumptions and estimates of the future performance of the industry in which the Corporation operates, and the Corporation's future performance are necessarily subject to uncertainty and risk due to a variety of factors, which could cause results to differ materially from those expressed in the estimates made by the independent parties and by the Corporation.

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Projected Financial Information – This presentation contains financial forecasts, which were prepared in good faith by the Company on a basis believed to be reasonable. Such financial forecasts have not been prepared in conformity with U.S. generally accepted accounting principles ("GAAP"). The Company's independent auditors have not audited, reviewed, compiled or performed any procedures with respect to the projections for the purposes of their inclusion in this presentation, and accordingly, they have not expressed an opinion nor provided any other form of assurance with respect thereto for the purpose of this presentation. These projections are for illustrative purposes only and should not be relied upon as being necessarily indicative of future results. Certain of the above-mentioned projected information has been provided for purposes of providing comparisons with historical data. The assumptions and estimates underlying the prospective financial information are inherently uncertain and are subject to a wide variety of significant business, economic and competitive risks and uncertainties that could cause actual results to differ materially from those contained in the prospective financial information. Projections are inherently uncertain due to a number of factors outside of the Company's control, as discussed under Forward-Looking Statements above. Accordingly, there can be no assurance that the prospective results are indicative of the future performance of the Company or that actual results will not differ materially from those presented in the prospective financial information. Inclusion of the prospective financial information in this presentation should not be regarded as a representation by any person that the results contained in the prospective financial information will be achieved.

Disclaimer, cont'd

Non-GAAP Financial Measures – The Corporation presents non-GAAP adjusted EBITDA, non-GAAP net debt, non-GAAP net debt to adjusted EBITDA ratio and non-GAAP organic revenue. Non-GAAP adjusted EBITDA is calculated as net income (loss) excluding interest expense, other expense (income) - net, income tax provision, depreciation and amortization, and stock-based compensation along with significant charges or credits that are one-time charges or credits, unrelated to the Corporation's ongoing results of operations, or beyond its control. Non-GAAP net debt is calculated as total debt less cash and cash equivalents. Non-GAAP net debt to adjusted EBITDA ratio is non-GAAP net debt divided by non-GAAP adjusted EBITDA. These non-GAAP financial measures are not based on any standardized methodology prescribed by GAAP"

The Corporation has presented non-GAAP adjusted EBITDA because it is a key measure used by the Corporation's management and Board of Directors to understand and evaluate the operating performance of the Corporation and its segments. While this non-GAAP measure may not be directly comparable to similarly titled measures presented by other companies, the Corporation's management and Board of Directors believes this non-GAAP measure enhances comparability to companies in its stated industry peer group. The Corporation has presented non-GAAP net debt, non-GAAP net debt to adjusted EBITDA ratio and non-GAAP organic revenue because the Corporation's management believes these metrics are common investor metrics which enhance comparability to companies in its stated industry peer group.

The Corporation believes these non-GAAP financial measures help identify underlying trends in its business that otherwise could be masked by the effect of the items it excludes from adjusted EBITDA. The Corporation also believes these non-GAAP financial measure provides useful information to management, shareholders and investors, and others in understanding and evaluating its operating results, enhancing the overall understanding of its past performance and future prospects and allowing for greater transparency with respect to key financial metrics used by the Corporation's management in its financial and operational decision-making. In particular, the Corporation believes the exclusion of the foreign energy credit received, the change in employee benefit policy, refund of excess COVID-19 subsidies, receipt of employee-retention credits, deconsolidation charges, severance and other exit costs, and asbestos-related charges (benefits) can provide a useful measure for period-to-period comparisons of the Corporation's core business performance.

Non-GAAP adjusted EBITDA, non-GAAP net debt, non-GAAP net debt to adjusted EBITDA ratio and non-GAAP organic revenue are not prepared in accordance with GAAP and should not be considered in isolation of, or as an alternative to, measures prepared in accordance with GAAP. There are limitations related to the use of non-GAAP adjusted EBITDA, non-GAAP net debt and non-GAAP net debt to adjusted EBITDA ratio, rather than net income (loss), total debt or total debt to net income (loss) ratio which are the nearest GAAP equivalents. Among other things, there can be no assurance that additional expenses (benefits) similar to the foreign energy credit received, the change in employee benefit policy, refund of excess COVID-19 subsidies, receipt of employee-retention credits, deconsolidation charges, severance and other exit costs, and asbestos-related charges (benefits) will not occur in future periods.

Reconciliations of these historical non-GAAP measures to the most directly comparable GAAP measures are set forth in the appendix to this presentation. However, quantitative reconciliations are not available for the forward-looking GAAP financial measures used in this presentation without unreasonable efforts due to the high variability, complexity, and low visibility with respect to certain items which are excluded from organic revenue and adjusted EBITDA, respectively. We expect the variability of these items to have a potentially unpredictable, and potentially significant, impact on our future financial results.

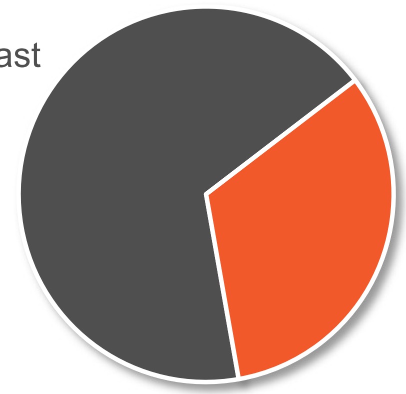
Business Snapshot

Ampco-Pittsburgh (NYSE: AP)

$434M *2025A Revenue*	**6.7%** *2025 Adjusted EBITDA Margin[4]*
~$385M *Backlog[1]*	**~$178M** *Market Cap[2]*

2025 Revenue Mix

~67%
Forged and Cast Engineered Products



~33%
Air and Liquid Processing

Market Leading Positions Across Critical Products in Durable End Markets

#1 North America & Top Tier in Europe for forged and cast rolls [3]

#1 North American producer of heat exchangers
for Nuclear Power Generation [3]

A Leading producer of pumps
for U.S. Navy Combat Ships [3]

[1] As of June 30, 2026
[2] Common shares outstanding 20.6M; Share price $8.65 as of September 18, 2026
[3] Corporation Estimates as of 1/1/2026
[4] See appendix for reconciliation of non-GAAP financial measures to most directly comparable GAAP measures

Ampco-Pittsburgh Investment Thesis

September 2026

Improving Forged & Cast Fundamentals

Industry recovery and protective market dynamics support earnings improvement

Differentiated Air & Liquid Processing Platform

Mission-critical products serving durable and highly specialized end markets

Balance Sheet & Cash Flow Improvement

Improving operating performance enhances financial flexibility over time

Valuation & Strategic Optionality

Business profiles and improving fundamentals support long-term value creation

Strategic Roadmap

2025

Portfolio Optimization

- Completed exit of underperforming UK cast roll facility
- Divested non-core AUP steel distribution business
- Improved portfolio focus and operating discipline

2026-2028

Performance Improvement & Balance Sheet Strengthening

- Targeting $7-8M of annual EBITDA improvement from portfolio actions
- Continued execution of Air & Liquid growth initiatives
- Strengthening balance sheet and enhancing financial flexibility

Future State

Profitable Growth & Value Creation

- Increase asset utilization and operating efficiency
- Capitalize on favorable North American and European market dynamics
- Position platform for sustainable earnings and margin expansion

Forged and Cast Engineered Products Segment

Forged and Cast Engineered Products Segment

Market Share Leader in Forged and Cast Rolls

Union Electric Steel
Forged and Cast Engineered Products

Business Overview & Industry Dynamics

- #1 Forged and cast mill roll provider in North America and Top Tier in Europe [1]
- Mission-critical products serving leading global steel producers and durable industrial end markets
- Long-standing customer relationships supported by technical expertise and replacement-driven demand
- Positioned to benefit from improving North American and European market dynamics and trade protection measures
- Focused on asset utilization, operational efficiency and market share leadership to support earnings improvement

Segment Overview

$293M
2025 Net segment sales

Forged & Cast Mill Rolls

#1 Market Share in North America & Top Tier in Europe[1]

~94% of segment sales

Forged Engineered Products (FEP)

Used in automotive tooling, plastic injection molding, infrastructure, general industrial, and oil & gas.

~6% of segment sales

Key Customers

JSW Steel, Novelis, ArcelorMittal, Nucor, Tata Steel, Arconic, thyssenkrupp, POSCO, Cliffs (Cleveland-Cliffs Inc.), Steel Dynamics, Inc., Ternium, United States Steel Corporation

[1] Corporation Estimates as of 1/1/2026

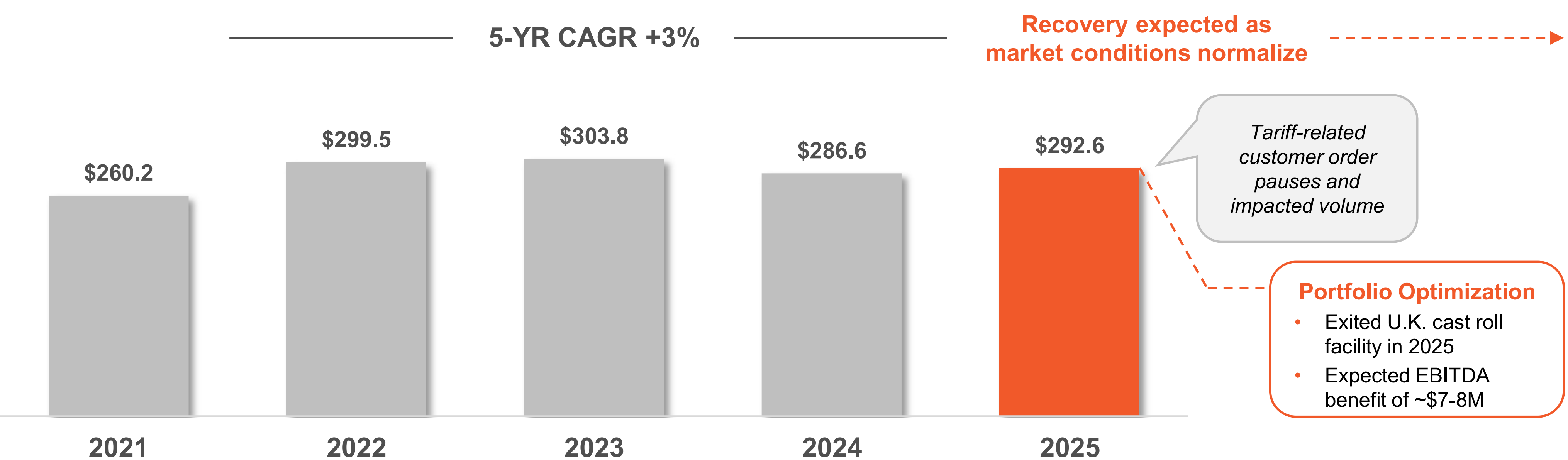
Forged and Cast Engineered Products

Positioned for Recovery as Market Conditions Normalize and Fundamentals Improve

Union Electric Steel
Forged and Cast Engineered Products

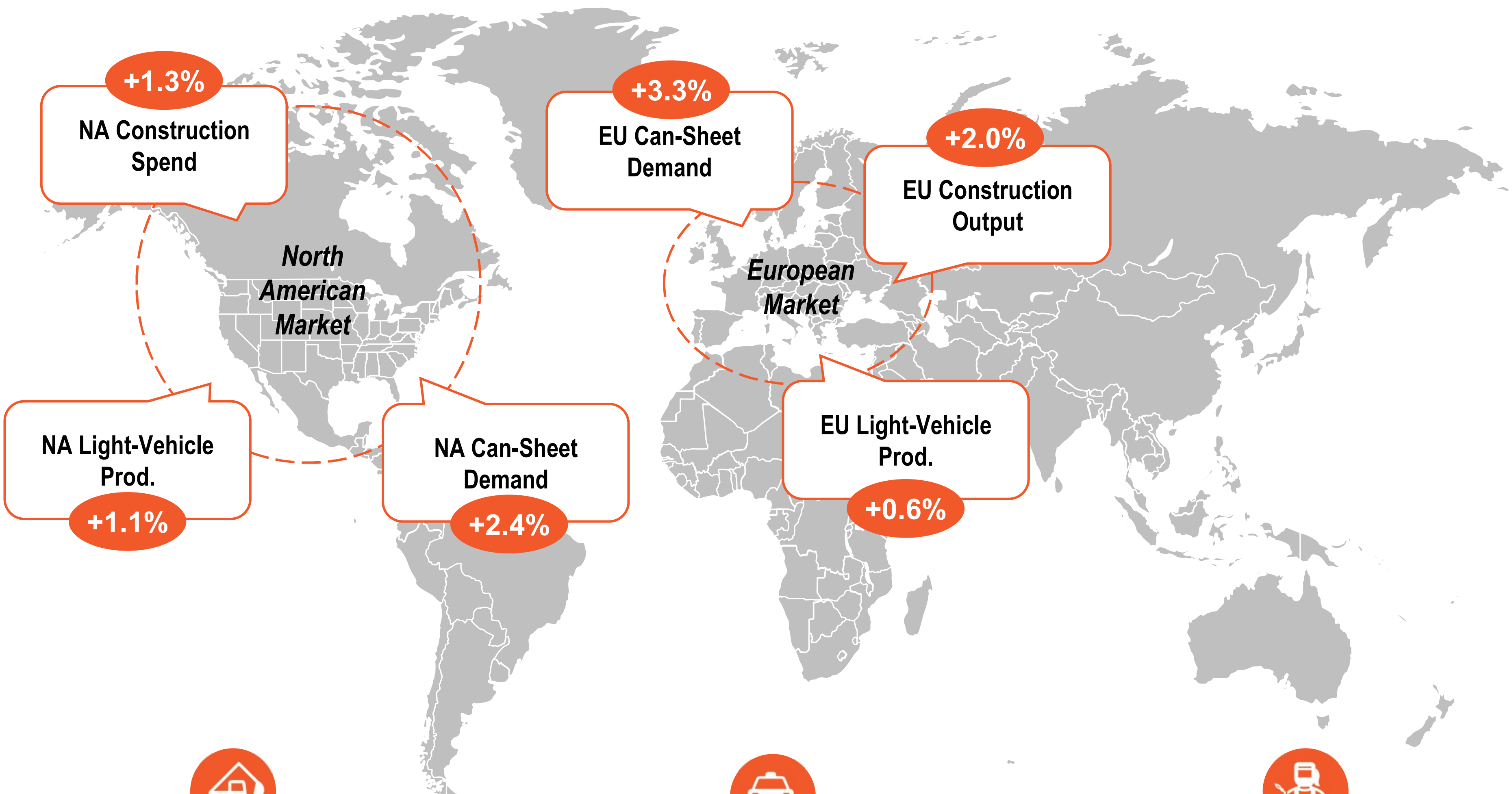
1. **Temporary volume and mix dislocation from tariff-driven pauses**
2. **Orders and backlog improving as tariff framework stabilizes**
3. **Roll industry tightening due to supply rationalization & pricing recovery**
4. **Portfolio actions anticipated to drive ~$7–8M EBITDA uplift**
5. **Utilization, mix and pricing recovery support margin expansion**

Historical Revenue Performance ($M)



Improving order activity coupled with portfolio optimization actions, expected to position the business for earnings growth

End Markets Positioned for Long-Term Growth
(Projected 2025-2030 CAGR)



Construction
U.S. activity remains positive
European real output recovers

Automotive
Modest volume growth; tariffs,
Affordability and mix shape demand

Can-Sheet
Packaging substitution supports growth;

** Sources listed in appendix*

Tariff Tailwind

Tariffs benefitting the overall business, reducing imports, driving increased steel mill utilization in our largest markets

- Overall flat rolled imports decreased over ~40% since introduction of increased Section 232 tariffs
- USA market conditions improving, Nucor, Cliffs & SDI are bullish about U.S. steel demand for balance of 2026 and through 2027
- Investments continue at Nucor, Steel Dynamics, Novelis and USS-Nippon
- Mexico, Canada, and Europe implementing their own industry protections
  - Europe implemented new strict protections July 1st

Air and Liquid Processing Segment

Air and Liquid Processing Segment
Leading Player in Niche Markets

Segment Overview

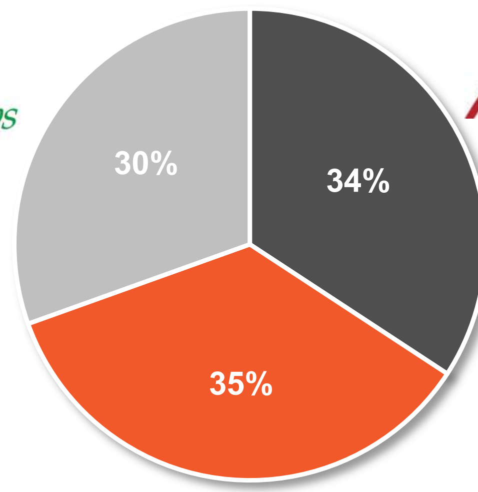
Heat exchangers
Used in nuclear power, industrial process and HVAC

Large custom air handling systems
Used in commercial, institutional and industrial buildings

Centrifugal pumps
Used in marine defense, power generation, and commercial refrigeration

Air & Liquid Processing Revenue

$141M
2025 Net segment sales



Market Leading Positions

#1
Heat exchangers market share for N.A. Nuclear Power Generation [1]

Principal Supplier
Pharmaceutical and Health Care critical air handling applications

A Leading Supplier
Pumps for U.S. Navy combat ships [1]

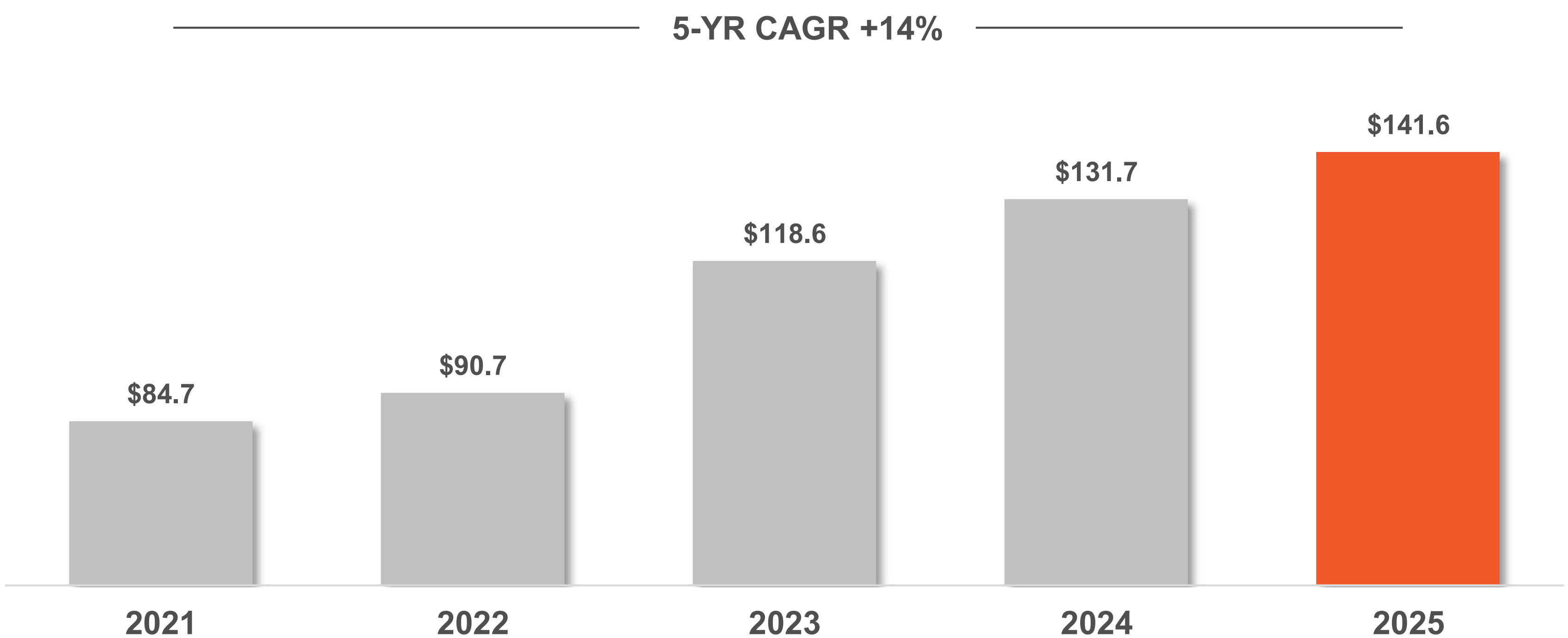
[1] Corporation Estimate as of 1/1/2026]

Air and Liquid Processing Segment

Record Revenue in Each of the Last Two Years

1. Launched new growth plans in 2022
2. ~67% revenue growth between 2021 and 2025
3. Growth expected to continue at an average of ~10-12% per year 2026 to 2029
4. Strong positions in strategic markets
5. Significant barriers to entry in multiple markets

Historical Revenue Performance ($M)



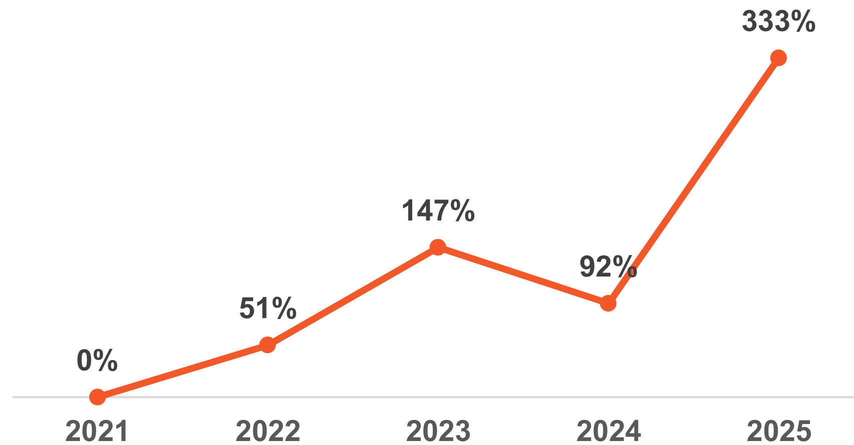
Aerofin
Heat Exchangers

Business Overview & Industry Dynamics

- A leading supplier of nuclear heat exchangers with high technical barriers
- Engineered, mission-critical components specified early in project cycles
- Custom heat transfer solutions across nuclear, industrial, and HVAC markets
- Global nuclear investment driving sustained demand for heat exchangers
- Limited qualified suppliers support pricing power and margin strength

Nuclear Market

Growth in **Aerofin's Bookings from the Nuclear Market since 2021**



Key Drivers

#1 Supplier of Heat Exchangers to North American Nuclear Power Generation Market [1]

2025 **Orders & Shipments for the Nuclear Market** were the highest in Ampco history

Nuclear market positioned for significant long-term growth with nuclear power emerging as the favorable option

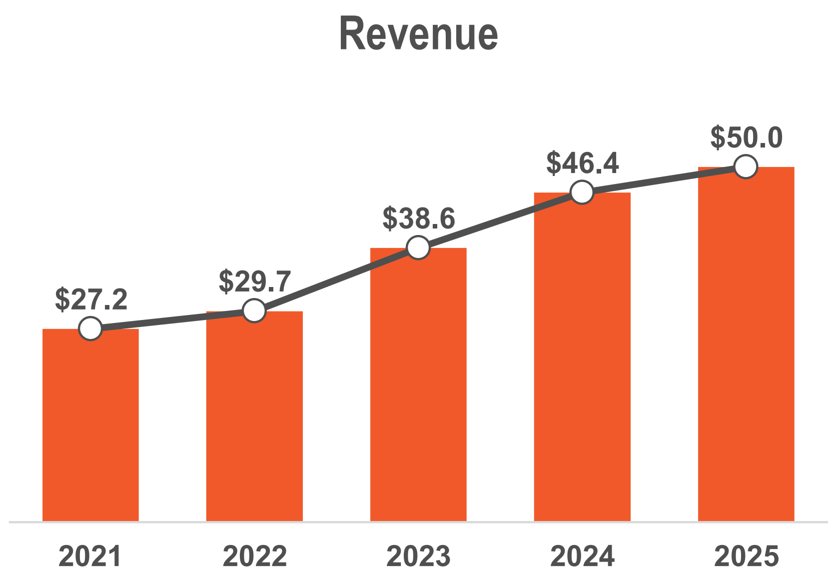
Buffalo Air Handling

Air Handling Systems

Business Overview & Industry Dynamics

- Custom air handling systems for pharma, healthcare and industrial applications
- Engineered-to-order products specified at project level with limited standardization
- Regional manufacturing footprint supports delivery and geographic expansion
- Pharma and industrial investment driving demand for custom HVAC systems
- Higher-spec, energy-efficient systems increasing engineering content and value
- Fragmented market supports share gains through capacity and execution

Consistent Revenue Growth



Key Drivers

Large installed base leading to **replacement order activity**

Strong relationships with large pharmaceutical companies

Increased manufacturing space and efficiencies leading to **increased capacity**

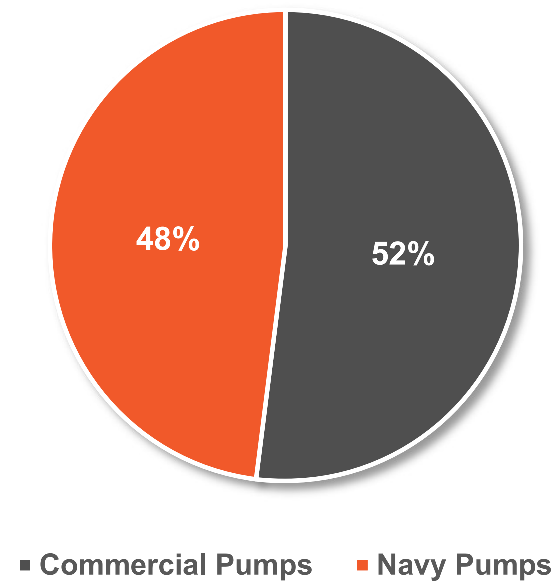
Buffalo Pumps
Centrifugal Pumps

Buffalopumps

Business Overview & Strategic Priorities

- Mission-critical pumps for U.S. Navy, power generation and industrial markets
- High barriers to entry driven by qualification requirements and technical expertise
- Installed base supports growing aftermarket and recurring revenue mix
- U.S. Navy fleet expansion and modernization driving long-cycle demand
- Power generation demand accelerating with data center-driven electricity growth
- Aftermarket demand increasing with aging installed base and fleet utilization

Buffalo Pumps' End Market Exposure



Key Drivers

Approved for **~$9M in funding from the US Navy to modernize and expand capacity of pump manufacturing** facility in Buffalo

Navy ship inventories projected to significantly increase from ~300 to ~400 ships

Data Center demand driving increased commercial bookings in power generation market

Air and Liquid Processing Segment
Key Customers

Aerofin

Energy & Industrial Infrastructure

- Sutton Stromart
- Dominion Energy
- DTE Energy
- Curtiss-Wright
- Daikin
- Carrier
- Trane
- Ameren UE
- Duke Energy

Defense / A&D

- United States Navy

Buffalo Air Handling

Healthcare, Pharma & Life Sciences

- Merck
- Duke University Medical Center
- Johnson & Johnson
- Lilly
- VT
- Pfizer
- Northeast Georgia Health System
- Bristol-Myers Squibb
- University of Maryland Medical Center
- Dana-Farber Cancer Institute

Buffalo Pumps

Energy & Industrial Infrastructure

- Solar Turbines, A Caterpillar Company
- Johnson Controls
- Carrier
- GE

Defense, Aerospace & Government

- General Dynamics NASSCO
- General Dynamics Bath Iron Works
- ECI Defense Group
- United States Navy
- DFAS
- Newport News Shipbuilding, A Division of Huntington Ingalls Industries

Air and Liquid Processing Segment

Growth Strategy

- Growth strategy model has proven successful over the past three years
- Average 10-12% organic revenue growth expected over the next three years

Company	Commentary	Sales Growth Targets (3 yr. CAGR)
AEROFIN Heat Transfer Products	Nuclear market entering long term growth phase Business development opportunities: U.S. military, small modular reactor nuclear plants, other equipment	+10-12% / yr.
BUFFALO AIR HANDLING	Implementing new manufacturing methods to increase capacity Business development opportunities: geographic expansion of current markets, nuclear market	+8-10% / yr.
Buffalo pumps	New equipment providing additional manufacturing capacity Business development opportunities: U.S. Navy long term growth, aftermarket parts and service, non-U.S. markets	+12-14% / yr.

Financials

Path to Double-Digit Adj. EBITDA Margin

Disciplined actions & profitable growth driving margin expansion

2025 Adj. EBITDA

$29.2M[1]

6.7% Margin[1]

Margin Expansion Drivers

Portfolio Optimization

Simply portfolio, exit lower-return businesses, and improve asset utilization

+

Profitable Growth

Volume and demand recovery, product mix improvement and operating leverage

=

Future State Target

Double-digit Margin Target

10%+ Margin

Executing today to deliver sustainable, double-digit Adjusted EBITDA margins in the future

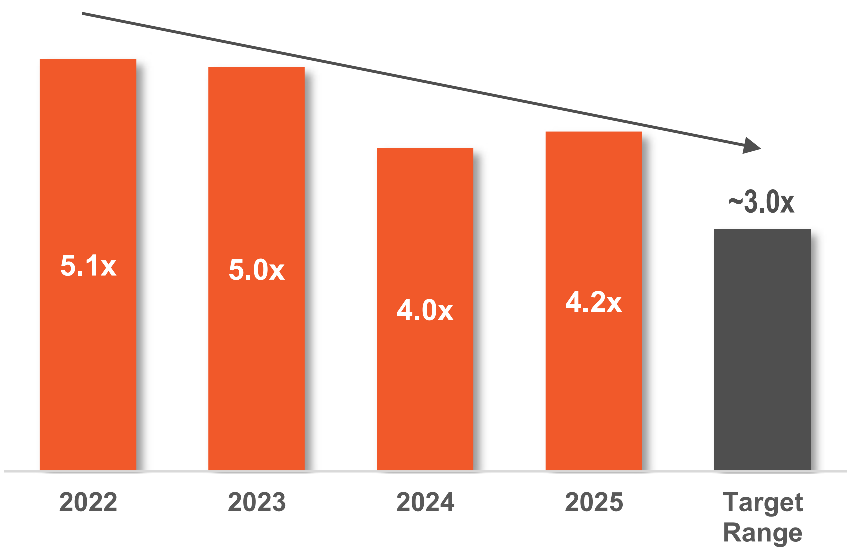
[1] See appendix for reconciliation of non-GAAP financial measures to most directly comparable GAAP measures

Net Debt and Leverage

Ampco-Pittsburgh
Moving forward.

Leverage Trend

Net Debt / EBITDA[1]



Key Drivers of Leverage Reduction

Capex Normalization
Recent capex elevated due to significant FCEP forged plant modernization

EBITDA Growth
Forecasted EBITDA growth expected to reduce debt and interest

Actuarial Trend Improvement
Asbestos long term actual trends expected to improve

Pension Plan De-Risking
US pension PBO approaching fully funded status

Debt Reduction
Free cash flow generation and operational improvements drive debt paydown

[1] See appendix for reconciliation of non-GAAP financial measures to most directly comparable GAAP measures

Ampco-Pittsburgh Investment Thesis

Ampco-Pittsburgh
Moving forward.

Improving Forged & Cast Fundamentals
Industry recovery and protective market dynamics support earnings improvement

Differentiated Air & Liquid Processing Platform
Mission-critical products serving durable and highly specialized end markets

Balance Sheet & Cash Flow Improvement
Improving operating performance enhances financial flexibility over time

Valuation & Strategic Optionality
Business profiles and improving fundamentals support long-term value creation

Appendix

Non-GAAP Reconciliation Schedules

($000's)		2022	2023	2024	2025	2026 YTD[1]
Net income (loss) - before noncontrolling interest (GAAP)		$ 3,980	$ (38,119)	$ 2,351	$ (63,542)	$ 1,999
(Deduct) add:						
Interest expense		5,434	9,347	11,620	11,369	5,514
Other (income), net including investment-related income		(8,212)	(4,644)	(4,497)	(2,426)	(1,141)
Income tax provision (benefit)		1,576	(1,158)	2,695	120	1,262
Income (loss) from operations (GAAP)		2,778	(34,574)	12,169	(54,479)	7,634
Add:						
Depreciation and amortization		17,408	17,674	18,611	21,785	8,484
Stock-based Compensation		1,665	2,146	1,478	1,351	759
Foreign Energy Credit	[1]	-	(1,874)	-	-	-
Change in employee benefit policy	[2]	(1,431)	-	-	-	-
Refund of Excess COVID-19 Subsidies	[3]	664	-	-	-	-
Employee retention credits	[4]	-	-	-	(735)	-
Restructuring-related costs/Reorganization-related	[5]	-	-	-	48,887	875
Asbestos-related charges (benefits)	[6]	(2,226)	40,696	(4,184)	12,352	-
Adjusted EBITDA (non-GAAP)		$ 18,858	$ 24,068	$ 28,074	$ 29,161	$ 17,752
Net Sales		$ 390,189	$ 422,340	$ 418,305	$ 434,166	$ 211,245
Adjusted EBITDA Margin		4.8%	5.7%	6.7%	6.7%	8.4%

Net Debt and Net Debt to Adjusted EBITDA ratio

	2022	2023	2024	2025	2026 YTD
Total Debt	$ 105,471	$ 128,653	$ 128,580	$ 133,626	$ 137,567
Cash and Cash Equivalents	8,735	7,286	15,427	10,703	7,047
Debt, net of Cash and Cash Equivalents (Non-GAAP)	$ 96,736	$ 121,367	$ 113,153	$ 122,923	$ 130,520
Adjusted EBITDA (Non-GAAP)	$ 18,858	$ 24,068	$ 28,074	$ 29,161	$ 17,752
Total Debt to Net income (Loss) ratio (GAAP)	26.50	(3.38)	54.69	(2.10)	n/a[2]
Net Debt to Adjusted EBITDA ratio (Non-GAAP)	5.13	5.04	4.03	4.22	n/a[2]

[1] As of and for the six months ended June 30, 2026
[2] Excluded as annualized figures not estimated and therefore not comparable to annual periods.

Non-GAAP Reconciliation Footnotes

[1] Represents reimbursement of past energy costs at one of the Corporation's foreign operations by its local government.

[2] Represents an accounting benefit resulting from the change in the method by which certain employees earn certain benefits.

[3] Represents excess COVID-19 subsidies received in 2020 returned in 2022.

[4] Represents employee-retention credits, which are refundable employer payroll taxes for certain eligible businesses affected by the COVID-19 pandemic received from the Internal Revenue Service in 2025.

[5] Represents a deconsolidation charge and subsequent changes in estimate to the estimated recovery, following the structured insolvency of UES-UK. 2025 also includes charges for severance and other exit costs associated with exiting UES-UK and closing a non-core steel distribution facility.

[6] For 2022-2025 asbestos-related charges (benefits) represent changes in the estimated settlement cost of pending and future asbestos claims, net of additional insurance recoveries and cumulative reductions in the estimated defense-to-indemnity cost ratio.

Ampco-Pittsburgh
Moving forward.

Sources

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3. Mobility Global, Global Light Vehicle Production Summary, June 2026, p.1; compiled July 1, 2026. Public sample linked from the forecaster's product page: https://www.mobilityglobal.com/content/dam/mobility-global/default/light-vehicle-production-forecast/global-production-summary-lvp.pdf

4. UACJ, FY2026 first-quarter results presentation, August 6, 2026, pp.15 and 26. Regional chart research as of December 2025: https://www.irwebcasting.com/20260806/5/acec6f1bbe/media/PresentationEN01.pdf

Automotive recency cross-checks:

https://www.mobilityglobal.com/en-us/automotive-insights/blog/2026-light-vehicle-production-forecast

https://www.autosinnovate.org/posts/papers-reports/Reading%20the%20Meter%209-4-2026.pdf